

MCFARLANE LAKE MINING LIMITED

MANDATE OF THE BOARD OF DIRECTORS

Purpose

The Board of Directors (the “**Board**”) of McFarlane Lake Mining Incorporated. (the “**Corporation**”) is responsible for the supervision of the management of the business and affairs of the Corporation. The Board should conduct the procedures, and manage the responsibilities and obligations set out below, either directly or through committees of the Board, currently consisting of the Audit Committee and the Compensation, Nomination and Corporate Governance Committee.

Composition

1. The Board should consist of up to 8 individuals who possess skills and competencies in areas that are relevant to the business and affairs of the Corporation. At least a majority of the directors should be “independent” directors within the meaning of applicable securities laws, instruments, rules and policies and regulatory requirements (collectively “**Applicable Laws**”).
2. The directors of the Corporation will be elected at the annual meeting of the shareholders of the Corporation and shall serve no longer than the close of the next annual meeting of shareholders, subject to re-election thereat.
3. The Board shall appoint a Board Chair from among the directors.

Meetings

4. The Board shall have at least three regularly scheduled meetings in each financial year of the Corporation.
5. In addition to regularly scheduled Board meetings, additional Board meetings may be called upon proper notice at any time to address specific needs of the Company. The Board may also take action from time to time by unanimous written resolution. A board meeting may be called by the Board Chair, the CEO, CFO or Secretary or any two directors. The quorum at a meeting of the Board shall be a majority of directors then in office, and there shall be not less than three directors in office at any time.
6. The Chairman of the Board (the “**Chairman**”), the Chief Executive Officer (the “**CEO**”) and the Lead Director, if any, are responsible for the agenda for each meeting of the Board. Prior to each Board meeting, the Chairman should discuss agenda items for the meeting with the Lead Director, if any. Materials for each meeting should be distributed to the Board in advance of the meeting.
7. Directors are expected to attend at least three quarters of all meetings of the Board held in a given financial year of the Corporation and to adequately review meeting materials in advance of each meeting.
8. The independent directors (in this context meaning directors who are independent within the meaning of Applicable Laws) should have the opportunity to hold an *in-camera* session without the non-independent directors present at each meeting of the Board. The Chairman, if independent, and if not independent, the Lead Director, if any, should chair the *in-camera* sessions.

Board Committees

9. The Board may appoint such committees from time to time as it considers appropriate. Each permanent committee shall have a mandate that is approved by the Board setting out the responsibilities of, and the extent of the powers delegated to, such committee by the Board. There are currently four committees of the Board:
 - (a) Audit
 - (b) Compensation, Nomination and corporate Governance
 - (c) Health, Safety and Environment *
 - (d) Technical *

** Not currently formed*

Responsibilities

Oversight of Management and the Board

10. The Board is responsible for the appointment, and replacement, of senior officers of the Corporation.
11. The Board is responsible for satisfying itself as to the integrity of the CEO, the Chief Financial Officer and the other senior officers.
12. The Board should annually consider what additional skills and competencies would be helpful to the Board, with the Compensation, Nomination and Corporate Governance Committee being responsible for identifying specific candidates for consideration for appointment to the Board.
13. The Board should review the compensation of directors to ensure that the compensation realistically reflects the responsibilities and risks involved in being an effective director.

Financial Matters

14. The Board is responsible for reviewing the financial performance of the Corporation.
15. The Board should review and approve the quarterly and annual financial statements, the management's discussion and analysis and press release related to such quarterly and annual financial statements, and the annual information form, management information circular and annual report of the Corporation.
16. The Board, primarily through the Audit Committee, should monitor and ensure the integrity of the internal controls and procedures (including adequate management information systems) of the Corporation and the financial reporting procedures of the Corporation.
17. The Board is responsible for considering, and if established, reviewing from time to time, the dividend policy for the Corporation.

Certain Transactions

18. The Board is responsible for reviewing and approving all material transactions and all related party transactions (within the meaning of Applicable Laws) involving the Corporation which are presented to the Board for approval.

Communications and Reporting to Shareholders

19. The Board should oversee the continuous disclosure program of the Corporation with a view to satisfying itself that procedures are in place to ensure that material information is disclosed in a timely fashion.
20. The Board will ensure that the Corporation has a disclosure policy which includes an appropriate framework for investor relations and public disclosure.

Corporate Governance

21. The Compensation, Nomination and Corporate Governance Committee will recommend, and the Board will establish, the Board's approach to corporate governance.
22. The Board is responsible for assessing its own effectiveness in fulfilling this mandate and shall assess this mandate as well as the mandate of each committee (considering, among other things, the recommendation of the applicable committee) from time to time and at least annually.
23. The Board is responsible for evaluating the relevant relationships of each independent director with the Corporation and is required to make an affirmative decision that any such relationship does not preclude a determination that the director is independent within the meaning of Applicable Laws.
24. The Board is responsible for ensuring the establishment of appropriate standards of corporate conduct.

General

25. The Board is responsible for performing such other functions as are prescribed by law, including all Applicable Laws.
26. The Board may at any time retain outside financial, legal or other advisors at the expense of the Corporation. Any director may, subject to the approval of the Compensation, Nomination and Corporate Governance Committee, retain an outside financial, legal or other advisor at the expense of the Corporation.

Lead Director

27. The Board will appoint a Lead Director in circumstances in which the Chairman is not considered independent under Applicable Laws in order to provide independent leadership to the Board and for the other purposes set forth below.
28. If a Lead Director is required, the Compensation, Nomination and Corporate Governance Committee will recommend a candidate for the position of Lead Director from among the independent members of the Board. The Board is responsible for appointing the Lead Director.
29. The Lead Director, if any, will serve at the pleasure of the Board.

30. The Lead Director, if any, will provide independent leadership to the Board and will facilitate the functioning of the Board independently of the senior officers and the Chairman.
31. The Lead Director, if any, will:
- (a) in the absence of the Chairman, act as the chair of meetings of the Board;
 - (b) review with the Chairman matters for presentation to the Board;
 - (c) consult and meet with any or all of the other independent directors, at the request of any of them and with or without the attendance of the Chairman, and represent such directors in discussions with the senior officers and Chairman concerning corporate governance and other matters;
 - (d) together with the Chairman and the CEO, ensure that all required matters are presented to the Board, such that the Board is able to supervise the management of the business and affairs of the Corporation;
 - (e) together with the Chairman and the Chair of the Compensation, Nomination and Corporate Governance Committee, ensure that the Board, the committees of the Board, individual directors and the senior officers understand and discharge their obligations under the approach to corporate governance established by the Board from time to time;
 - (f) mentor and counsel new members of the Board to assist them in becoming active and effective directors;
 - (g) facilitate the process of conducting any director evaluations;
 - (h) promote best practices and high standards of corporate governance; and
 - (i) perform such other responsibilities and obligations as may be delegated to the Lead Director, if any, by the Board from time to time.

Feedback

32. The Board welcomes input and comments from shareholders of the Corporation relating to this mandate. Such input and comments may be sent to the Board at the address of the Corporation.

Approved: 2022-04-04